Joint Logistics Education & Development Forum

"Victory smiles upon those who anticipate the changes in the character of war, not upon those who wait to adapt themselves after they occur."

General Giullio Douhet

LTG Kathleen M. Gaine
Director for Logistics (J-4)
The Joint Staff
22 Oct 08

Agenda

- **Joint Logistics Environment (JLE) & Joint Education**
  - ***Our way ahead***

- **Joint Education Perspective**
  - ***A community effort!***

"The future of national and international security lies in interoperability and cooperation among the Services, the interagency, international partners and non-governmental organizations ."

CJCS Guidance for 2007-2008

Our Future…
Why We Must Change…4

Range of military operations

Humanitarian Assistance

Civil Support

Security, Stability, Transition, & Reconstruction

Terrorism, Counterinsurgency

Combat Operations

In the Joint Logistics Environment:

Globally Dispersed: *Distribution* based concept of support

LOCs: Tenuous, commercial, *lucrative target*

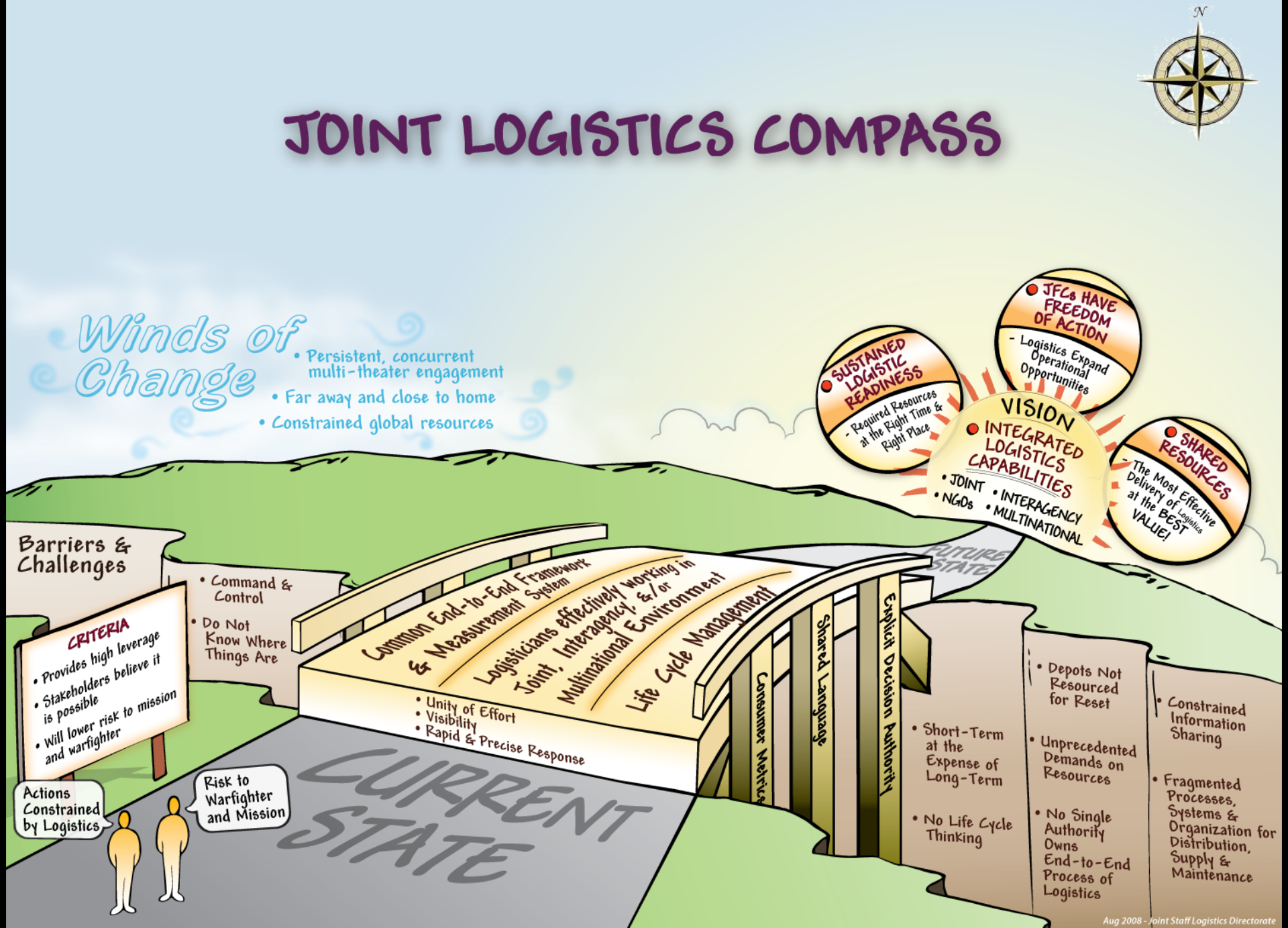
Complex: Politically, operationally, and *tactically*

Enemy: Digitally sophisticated; knows *log = staying power*

Resources: Big and expensive; *effective first, then efficient*

Focusing the Joint Logistics Environment

JOINT LOGISTICS COMPASS


Winds of Change
• Persistent, concurrent multi-theater engagement
• Far away and close to home
• Constrained global resources
SUSTAINED LOGISTIC READINESS
- Required Resources at the Right Time & Right Place
JFCs HAVE FREEDOM OF ACTION
- Logistics Expand Operational Opportunities
SHARED RESOURCES
- The Most Effective Delivery of Logistics at the BEST VALUE!
VISION
INTEGRATED LOGISTICS CAPABILITIES
• JOINT • INTERAGENCY
• NGOs • MULTINATIONAL
Barriers & Challenges
• Command & Control
• Do Not Know Where Things Are
CRITERIA
• Provides high leverage
• Stakeholders believe it is possible
• Will lower risk to mission and warfighter
Common End-to-End Framework & Measurement System
Logisticians effectively working in Joint, Interagency, &/or Multinational Environment
Life Cycle Management
• Unity of Effort
• Visibility
• Rapid & Precise Response
Consumer Metrics
Shared Language
Explicit Decision Authority
FUTURE STATE
• Short-Term at the Expense of Long-Term
• No Life Cycle Thinking
• Depots Not Resourced for Reset
• Unprecedented Demands on Resources
• No Single Authority Owns End-to-End Process of Logistics
• Constrained Information Sharing
• Fragmented Processes, Systems & Organization for Distribution, Supply & Maintenance
CURRENT STATE
Actions Constrained by Logistics
Risk to Warfighter and Mission

Aug 2008 - Joint Staff Logistics Directorate